Report as at : 31 December 16

#### BUDGET MONITORING SUMMARY BY SERVICE AREA 2016/17

Original Budget 2016/17 £	Description	Current Budget 2016/17 £	Variance to Original £	Forecast Outturn 2016/17 £	Variance to Current
(130)	Head of Resources	532,980	(533,110)	568,150	(35,170)
4 644 180	Head of Environment	4,549,060	95,120	4,561,590	(12,530)
	Head of Policy & Culture	2,833,480	(124,180)	3,018,120	(184,640)
336,370	Executive Director - Resources, Environment & Cultural Services	423,250	(86,880)	423,250	0
7,689,720	Executive Director - Resources, Environment & Cultural Services	8,338,770	(649,050)	8,571,110	(232,340)
1,232,750	Head of Law and Administration	1,305,260	(72,510)	1,313,950	(8,690)
1,994,560	Head of Planning	1,997,640	(3,080)	2,077,100	(79,460)
1,094,500	Head of Public Health & Protection	1,079,380	15,120	1,059,410	19,970
366 850	Executive Director - Public Protection, Planning and Governance	443,120	(76,270)	443,130	(10)
	Executive Director - Public Protection, Planning and Governance			•	
		4,825,400	(136,740)	4,893,590	(68,190)
1,684,760	Head of Housing & Community	1,663,880	20,880	1,640,200	23,680
463,130	Executive Director - Housing and Communities	463,130	0	463,140	(10)
2,147,890	<b>Executive Director - Housing and Communities</b>	2,127,010	20,880	2,103,340	23,670
654,430	Chief Executive	270,490	383,940	270,490	0
(328,055)	Less Interest & Investment Income	(328,055)	0	(328,055)	0
499,000	Plus interest payable on finance leases	499,000	0	499,000	0
15,351,645	Net General Fund Expenditure	15,732,615	(380,970)	16,009,475	(276,860)
	Taxation and non-specific grant income and expenditure				
(9,304,185)	Income from Council Tax	(9,304,185)	0	(9,304,185)	0
(1,306,990)	Revenue support grant	(1,306,990)	0	(1,306,990)	0
(2,664,022)	Business Rates Baseline	(2,664,022)	0	(2,664,022)	0
(1,441,540)	Additional Retained Business Rates Income	(1,441,540)	0	(1,441,540)	0
(2,243,183)	New Homes Grant	(2,243,183)	0	(2,243,183)	0
	Plus/Less collection fund deficit/(surplus)	(875,000)	0	(875,000)	0
(501,159)	Business Rates Related Grants	(501,159)	0	(501,159)	0
, , , ,	Transition Grant	(78,242)	0	(78,242)	0
	NNDR Levy payment	941,710	16,110	941,710	0
0	Localised Council Tax Support Admin Subsidy Grant	(132,030)	132,030	(132,030)	0
1 544 000	Other Operating Expenditure Parish Precepts	1 544 000	0	1 544 000	0
	Payment to Parishes for Council Tax Support	1,544,088 66,346	0	1,544,088 66,346	0
	Net Total before movements in reserves	(261,592)	(232,830)	15,268	(276,860)
(434,422)	Other Movements in reserves	(201,332)	(232,030)	13,200	(270,000)
263,113	Contribution (from) / to Strategic reserves for one-offs	72,433	190,680	0	72,433
•	Contribution (from) / to Planning earmarked reserves	0	0	(80,000)	80,000
0	Contribution (from) / to Law and Administration earmarked reserves	0	0	(25,660)	25,660
0	Contribution (from) / to Resources earmarked reserves	(20,990)	20,990	(20,990)	0
231,309	Contribution (from) / to Building Control	231,309	0	231,309	0
0	Contribution (from) / to Hackney Carriages	(21,160)	21,160	(1,160)	(20,000)
0	Contribution (from) / to GF balances	0	(0)	(118,767)	118,767
	General Fund balance at 1st April	7,968,548	0	7,968,548	0
	Movement in year	7 069 549	0	(118,767)	118,767
7,908,548	Balance as at 31 December 16	7,968,548	U	7,849,781	118,767
	Ringfenced and Strategic reserves				
	balance at 1st April	2,193,440	0	2,193,440	159,003
	Movement in year	261,592 <b>2,455,032</b>	232,830 232,830	103,499 <b>2,296,939</b>	158,093 158,093
	Balance as at 31 December 16				<u> </u>
	Total reserve balance at 1st April	10,161,988	0	10,161,988	0
	Movement in year	261,592	232,830	(15,268)	276,860
10,000,410	Balance as at 31 December 16	10,423,580	232,830	10,146,720	276,860

#### **Head of Resources**

	Original Budget 2016/17	Current Budget 2016/17	Variance to Original	Forecasted Outturn 2016/17	Variance to Current
	£	£	£	£	£
Controllable Costs					
Employees	2,194,820	2,666,620	(471,800)	2,660,900	5,720
Premises Related	1,488,790	1,523,660	(34,870)	1,508,160	15,500
Transport Related	15,670	15,670	0	15,670	0
Supplies and Services	1,484,320	1,664,750	(180,430)	1,641,530	23,220
Third Party Payments	2,795,080	2,814,310	(19,230)	4,013,090	(1,198,780)
Transfer Payments	39,876,460	40,700,030	(823,570)	40,700,030	0
Income	(47,703,120)	(48,699,910)	996,790	(49,805,450)	1,105,540
Income (Insurance recharge)	(152,150)	(152,150)	0	(165,780)	13,630
	(130)	532,980	(533,110)	568,150	(35,170)

#### Virements (officer agreed budget transfers)

Redundancy costs - transfer to Finance, Human Resources & Members Admin	100,000
Utilities	8,060
Responsive and Planned maintenance	4,500
Training expenses - to Head of Public Health & Protection (Health & Safety)	1,190
Finance - transfer from Corporate redundancy budget	(61,800)
Redundancy costs - transfer from Corporate Projects	(44,230)
Ransomware virus software - transfer from Corporate Projects	(33,000)
Housing Trust reception works - transfer from Corporate Projects	(30,000)
Redundancy costs - transfer from Corporate Projects	(18,960)
Salaries - transfer from Client services	(17,970)
Redundancy costs - transfer from Corporate Projects	(10,000)
Land surveys at 1-9 Town Centre - transfer from Corporate Projects	(5,180)
Training expenses - from Responsive and Planned maintenance	(3,000)
Survey and installation of flagpole at Campus East - transfer from Corporate Projects	(1,630)

#### Approved Changes - Cabinet 2nd March

Revenue costs relating to Moneyhole Lane Pavilion (3,920)

#### Changes to be agreed - Cabinet 6th September

Fraud and Error Reduction Incentive Scheme funding	13,840
Weltech - Increased rental income	12,050
Universal Credit funding from DWP	5,590
Reduction in Housing Benefit Administration Subsidy	(26,440)
Increased bank charges	(22,000)
Increased scanning costs	(3,820)
Grant expenditure from 2015-16	(1,260)

#### Changes to be agreed - Cabinet 1st November

Garages - increased rental income	35,000
Fraud and Error Reduction Incentive Scheme funding	16,910
Universal Credit funding from DWP	8,510
Additional grants	8,180
Weltech - Increased rental income	4,670
Estates - increased rental income	2,800
Gosling Pension Liability	(431,000)
Campus East extension works funded from reserve	(19,730)
Upgrade costs of benefits system	(13,200)
Housing Benefit Software Maintenance	(4,880)

#### **Forecasted Outturn Changes**

Weltech - Increased rental income	14,250
Public liability claim - reduction in provision	10,000
Salaries transferred from capital projects	(62,690)
Net insurance premium savings	(10,360)

#### Non- Controllable costs

Housing Trust recharge adjustment	(2,390)	
Insurance recharge		13,630

(533,110)	(35,170)
(533,110)	(35,170)

# Executive Director (Resources, Environment & Cultural Services) - 2016-17 Period 9 variances

#### **Head of Environment**

	Original Budget 2016/17	Current Budget 2016/17	Variance to Original	Forecasted Outturn 2016/17	Variance to Current
Controllable Contr	£	£	£	£	£
Controllable Costs					
Employees	783,010	732,770	50,240	732,770	0
Premises Related	385,580	364,270	21,310	364,270	0
Transport Related	28,820	28,820	0	29,940	(1,120)
Supplies and Services	312,790	425,800	(113,010)	437,210	(11,410)
Third Party Payments	7,004,230	6,952,600	51,630	6,952,600	0
Income	(3,870,250)	(3,955,200)	84,950	(3,955,200)	0
	4,644,180	4,549,060	95,120	4,561,590	(12,530)
Virements (officer agreed budget transfers)					

Responsive and Planned maintenance	18,190
Salaries - transfer to IT	17,970
Salaries - transfer to Street Wardens	7,790
Utilities	380
Garden Waste preliminary work	(20,000)
Salaries - transfer from Client services	(7,790)
Redundancy costs - transfer from Corporate Projects	(1,250)

#### Changes to be agreed - Cabinet 6th September

Fly-Tipping Action Plan	(130,000)
-------------------------	-----------

# **Approved Changes - Cabinet 4th August**

Serco indexation saving	129,630
Use of garage to store play equipment	(810)

#### **Changes to be agreed - Cabinet 1st November**

Car parks - Increased season tickets income	40,000
Employee savings - vacant post	22,620
Employee savings - vacant post	10,900
Dog Control - reduction in payments to contractors	10,000
Savings on software maintenance	3,000
Savings on software maintenance	5,000
Net increase in bank charges	(10,510)

# **Forecasted Outturn Changes**

Public liability claim	(10,000)
Net insurance premium savings	(2,530)

95,120	(12,530)
--------	----------

# Executive Director (Resources, Environment & Cultural Services) - 2016-17 Period 9 variances

## **Head of Policy and Culture**

	Original Budget 2016/17	Current Budget 2016/17	Variance to Original	Forecasted Outturn 2016/17	Variance to Current
	£	£	£	£	£
Controllable Costs					
Employees	1,961,260	1,922,890	38,370	1,922,890	0
Premises Related	822,740	877,000	(54,260)	937,000	(60,000)
Transport Related	3,480	3,480	0	3,480	0
Supplies and Services	1,792,190	2,279,670	(487,480)	2,311,760	(32,090)
Third Party Payments	640,030	616,660	23,370	635,800	(19,140)
Income	(2,510,400)	(2,866,220)	355,820	(2,792,810)	(73,410)
	2,709,300	2,833,480	(124,180)	3,018,120	(184,640)

#### Virements (officer agreed budget transfers)

High Rope costs - transfer from Corporate Projects	(18,940)
Responsive and Planned maintenance	(18,680)
Mill Green Museum feasibility study - transfer from Corporate Projects	(7,000)
Utilities	(5,950)
High Ropes maintenance costs - from Head of Housing & Community	(5,000)

## **Approved Changes - Cabinet 2nd March**

Revenue costs relating to Moneyhole Lane Pavilion (24,610)

#### **Approved Changes - Cabinet 4th October**

Increase in Finesse Management Fee (44,000)

#### **Forecasted Outturn Changes**

Net insurance premium savings	5,360
Increase in Campus West subsidy	(130,000)
Urgent building works at Campus West	(60,000)

(124,180) (184,640)

# Executive Director (Resources, Environment & Cultural Services) - 2016-17 Period 9 variances

## Resources, Environment & Cultural Services Directorate

	Original	Current	Variance to	Forecasted	Variance to
	Budget	Budget	Original	Outturn	Current
	2016/17	2016/17		2016/17	
	£	£	£	£	£
Controllable Costs					
Employees	330,330	417,210	(86,880)	417,210	0
Transport Related	2,250	2,250	0	2,250	0
Supplies and Services	3,790	3,790	0	3,790	0
	336,370	423,250	(86,880)	423,250	0

#### Virements (officer agreed budget transfers)

Redundancy costs - transfer from Corporate Projects (10,610)
Redundancy costs - transfer from Corporate Projects (76,270)

#### **Forecasted Outturn Changes**

None

Non- Controllable costs

None

(86,880)	0

## **Head of Law and Administration**

	1,232,750	1,305,260	(72,510)	1,313,950	(8,690)
Income	(1,115,490)	(1,115,490)	0	(1,115,490)	0
Third Party Payments	140,070	140,070	0	140,070	0
Supplies and Services	738,920	750,950	(12,030)	751,500	(550)
Transport Related	36,730	36,730	0	37,310	(580)
Premises Related	16,940	16,940	0	16,940	0
Employees	1,415,580	1,476,060	(60,480)	1,483,620	(7,560)
Controllable Costs					
	£	£	£	£	£
	2016/17	2016/17	•ga.	2016/17	<b>3</b> 3 3
	Budget	Budget	Original	Outturn	Current
	Original	Current	Variance to	Forecasted	Variance to

#### Virements (officer agreed budget transfers)

Human Resources - transfer from Corporate redundancy budget	(27,580)
Legal Services Manager funding - transfer from Corporate Projects	(20,310)
Members Admin - transfer from Corporate redundancy budget	(10,620)
Firstcare (sickness line) - transfer from Corporate Projects	(10,000)
Redundancy costs - transfer from Corporate Projects	(1,970)
Facilitation services for HR interviews - transfer from Corporate Projects	(1,520)
Advice on governance and housing matters - transfer from Corporate Projects	(510)

# **Forecasted Outturn Changes**

Electoral Registration admin post funded from earmarked reserve	(7,560)
Net insurance premium savings	(1,130)

(72,510)	(8,690)	

# **Head of Planning**

	Original Budget 2016/17	Current Budget 2016/17	Variance to Original	Forecasted Outturn 2016/17	Variance to Current
	£	£	£	£	£
Controllable Costs					
Employees	2,016,240	2,135,810	(119,570)	2,135,810	0
Premises Related	81,120	84,200	(3,080)	84,200	0
Transport Related	32,860	32,860	0	32,860	0
Supplies and Services	659,900	546,180	113,720	625,640	(79,460)
Third Party Payments	354,020	354,020	0	354,020	0
Income	(1,149,580)	(1,155,430)	5,850	(1,155,430)	0
	1,994,560	1,997,640	(3,080)	2,077,100	(79,460)

#### Virements (officer agreed budget transfers)

Utilities (2,080)
Responsive and Planned maintenance (1,000)

## **Forecasted Outturn Changes**

Net insurance premium savings

Tree Preservation work funded by earmarked reserve

(80,000)

(3,080) (79,460)

#### **Head of Public Health & Protection**

	Original Budget 2016/17	Current Budget 2016/17	Variance to Original	Forecasted Outturn 2016/17	Variance to Current
	£	£	£	£	£
Controllable Costs					
Employees	1,237,610	1,216,020	21,590	1,216,020	0
Premises Related	1,650	1,650	0	1,650	0
Transport Related	24,160	24,160	0	24,160	0
Supplies and Services	105,800	122,070	(16,270)	122,100	(30)
Third Party Payments	36,020	36,020	0	36,020	0
Income	(310,740)	(320,540)	9,800	(340,540)	20,000
	1,094,500	1,079,380	15,120	1,059,410	19,970

#### Virements (officer agreed budget transfers)

Training expenses - from Head of Resources (Corporate Property) (1,190)

#### **Changes to be agreed - Cabinet 1st November**

Employee savings - vacant post 12,780 Increased income 3,530

#### **Forecasted Outturn Changes**

Hackney Carriages income into earmarked reserve 20,000

Net insurance premium savings (30)

15,120 19,970

# **Public Protection, Planning and Governance Directorate**

	Original Budget 2016/17	Current Budget 2016/17	Variance to Original	Forecasted Outturn 2016/17	Variance to Current
Occidental la Occide	£	£	£	£	£
Controllable Costs					
Employees	358,320	434,590	(76,270)	434,590	0
Transport Related	2,590	2,590	0	2,590	0
Supplies and Services	5,940	5,940	0	5,950	(10)
	366,850	443,120	(76,270)	443,130	(10)

#### Virements (officer agreed budget transfers)

Redundancy costs - transfer from Corporate Projects (76,270)

#### **Forecasted Outturn Changes**

Net insurance premium savings (10)

(76,270) (10)

# Director (Housing and Communities) - 2016-17 Period 9 variances

# **Head of Housing & Community**

	1,684,760	1,663,880	20,880	1,640,200	23,680
	(210,000)	(=55,110)	.5,000	(=50,110)	
Income	(218,880)	(265,410)	46,530	(265,410)	0
Third Party Payments	17,000	17,000	0	17,000	0
Supplies and Services	938,850	969,600	(30,750)	969,360	240
Transport Related	13,460	13,460	0	12,600	860
Premises Related	16,360	20,250	(3,890)	20,250	0
Employees	917,970	908,980	8,990	886,400	22,580
Controllable Costs					
	£	£	£	£	£
	2016/17	2016/17		2016/17	
	Budget	Budget	Original	Outturn	Current
	Original	Current	Variance to	Forecasted	Variance to

## Virements (officer agreed budget transfers)

High Ropes maintenance costs - to Head of Policy and Culture	5,000
Utilities	(410)
Responsive and Planned maintenance	(10)

## Changes to be agreed - Cabinet 1st November

Employee savings - vacant post	24,770
Reversal of prior year Shop Mobility saving	(8,470)

#### **Forecasted Outturn Changes**

Employee savings - vacant post	22,580
Saving on vehicle maintenance (vehicle now sold)	1,230
Net insurance premium savings	(130)

20,880	23,680

# Director (Housing and Communities) - 2016-17 Period 9 variances

# **Housing and Communities Directorate**

	Original Budget 2016/17	Current Budget 2016/17	Variance to Original	Forecasted Outturn 2016/17	Variance to Current
	£	£	£	£	£
Controllable Costs					
Employees	448,440	448,440	0	448,440	0
Transport Related	3,030	3,030	0	3,030	
Supplies and Services	11,660	11,660	0	11,670	(10)
	463,130	463,130	0	463,140	(10)

## Virements (officer agreed budget transfers)

None

## **Forecasted Outturn Changes**

Net insurance premium savings (10)

0 (10)

#### Chief Executive - 2016-17 Period 9 variances

#### **Chief Executive's Unit**

	Original Budget 2016/17	Current Budget 2016/17	Variance to Original	Forecasted Outturn 2016/17	Variance to Current
	£	£	£	£	£
Controllable Costs					
Employees	219,370	248,630	(29,260)	248,630	0
Transport Related	1,370	1,370	0	1,370	0
Supplies and Services	445,990	32,790	413,200	32,790	0
Income	(12,300)	(12,300)	0	(12,300)	0
	654,430	270,490	383,940	270,490	0

# Virements (officer agreed budget transfers)

Corporate Projects - transfer to PP, P & G Directorate (Redundancy costs)	76,270
Corporate Projects - transfer to R,E & CS Directorate (Redundancy costs)	76,270
Corporate Projects - transfer to Head of Resources (Redundancy costs)	63,190
Corporate Projects - transfer to Head of Resources (Ransomware virus software)	33,000
Corporate Projects - transfer to Head of Resources (Campus East reception)	30,000
Corporate Projects - transfer to Chief Executive's Unit (Redundancy costs)	25,550
Corporate Projects - transfer to Head of environment Garden Waste preliminary work	20,000
Corporate Projects - transfer to Head of Law and Admin (Legal Services Manager)	20,310
Corporate Projects - transfer to Head of Policy and Culture (High Rope costs)	18,940
Corporate Projects - transfer to Finance & Operations Directorate (Redundancy costs)	10,610
Corporate Projects - transfer to Head of Resources (Redundancy costs)	10,000
Corporate Projects - transfer to Head of Law and Administration (Firstcare)	10,000
Corporate Projects - transfer to Head of Policy and Culture (MGM feasibility study)	7,000
Corporate Projects - transfer to Head of Resources (Land surveys at 1-9 Town Centre)	5,180
Corporate Projects - transfer to Head of Law and Administration (Redundancy costs)	1,970
Corporate Projects - transfer to Head of Resources (Flag pole)	1,630
Corporate Projects - transfer to Head of Law and Administration (Facilitation services for	1,520
Corporate Projects - transfer to Head of Environment (Redundancy costs)	1,250
Corporate Projects - transfer to Head of Law and Administration (Advice on governance a	510
Redundancy costs - transfer from Corporate Projects	(25,550)

#### Changes to be agreed - Cabinet 6th September

Spinal point increase (3,710)

## **Forecasted Outturn Changes**

None

383,940	0

	2016/17		Position At		
Summary of Growth and Savings	General Fund	31 Oct 16	30 Nov 16	31 Dec 16	
	£				
Ongoing items Total Growth Total Savings	703,460 (1,136,230)	,	,	,	
Total Ongoing items	(432,770)	(133,920)	(189,160)	(176,840)	
One-offs Total Growth - one-offs	755,000	313,100	485,680	588,730	
Total	322,230	179,180	296,520	411,890	

	General Fund	31 Oct 16	30 Nov 16	31 Dec 16
Growth allocated to priorities (as per Budget Book pg154)	£			
Priority 1 Maintain a safe and healthy community Priority 2	8,830 244,500	•	,	•
Protect and enhance the environment Priority 3 Meet the borough's housing needs	0	0	0	0
Priority 4	55,700	6,190	6,460	11,200
Help build a strong local economy Priority 5 Engage with our communities and provide value for money	394,430	238,930	264,120	289,320
	703,460	375,400	418,980	464,100

	General Fund	31 Oct 16	30 Nov 16	31 Dec 16
Savings/Reductions allocated to priorities	£			
Priority 1	(45,700)	(38,200)	(39,700)	(41,200)
Maintain a safe and healthy community Priority 2	(59,400)	(14,860)	(19,610)	(22,050)
Protect and enhance the environment Priority 3	(34,000)	(19,830)	(22,670)	(25,500)
Meet the borough's housing needs Priority 4	(210,000)	(135,000)	(150,000)	(187,500)
Help build a strong local economy Priority 5	(787,130)	(252,730)	(324,460)	(364,690)
Engage with our communities and provide value for money	(1,136,230)	(460,620)	(556,440)	(640,940)

	General Fund	31 Oct 16	30 Nov 16	31 Dec 16
One-off Growth allocated to priorities	£			
		_		_
Priority 1	0	0	0	0
Maintain a safe and healthy community				
Priority 2	0	0	0	0
Protect and enhance the environment				
Priority 3	0	0	0	0
Meet the borough's housing needs				
Priority 4	60,000	23,040	32,780	35,180
Help build a strong local economy				
Priority 5	455,000	195,480	342,880	443,530
Engage with our communities and provide value for money				
	515,000	218,520	375,660	478,710

Resources Environment & Cultural Services - Ongoing GROWTH items

Description	Corporate	2016/17		Position At		Code	Comments
	Priority	£	31 Oct 16	30 Nov 16	31 Dec 16		
FO_ENV_1617_G1 - Mixed Recyclables Income reduction	2	61,000	23,920	27,330	30,750	82612/6481	Current forecast is that £20k less than the total is required
FO_ENV_1617_G2 - Net cost of Civil Enforcement Officers	2	50,000	29,170	33,330	37,500	50002/82003/6070	
FO_ENV_1617_G3 - Newspapers recycling income reduction	2	24,000	24,000	24,000	24,000	82603/6481	Current forecast is that £80k more than the total is required
FO_ENV_1617_G4 - In-Cab IT	2	5,000	0	0	0	46009/6481	Not required in 2016/17
FO_ENV_1617_G7 - Additional grass cut	2	100,000	48,040	54,900	61,760	50002/6420	Actual price for additional grass cut is £82,350
FO_ENV_1617_G5 - Play Area App	2	3,000	0	2,950	2,950	42004/6421	
FO_ENV_1617_G6 - Permit Scheme	2	1,500	0	0	0	42004/6071	
Head of Environment		244,500	125,130	142,510	156,960		
FO_RES_1617_G1 - Housing Benefit administration grant reduction	5	25,860	15,090	17,240	19,400	80004/6740	Grant reduced by a further £26k than budgeted
FO_RES_1617_G2 - One off support for Private Businesses in Hatfield To	4	40,700	4,670	4,670	7,000	50001/6770	One application received for funding
FO_RES_1617_G3 - Cease provision of a hosted data centre to South Bu	5	10,000	5,830	6,670	7,500	82004/7711	
FO_RES_1617_G4 - Replacement backup SAN	5	5,000	0	0	0	42023/7711	
FO_RES_1617_G5 - Security software	5	4,500	0	0	0	42004/7711	
FO_RES_1617_G8 - Microsoft Enterprise Agreement	5	71,500	58,540	58,540	58,540	42024/7711	Further maintenance costs from Steria expected
Head of Resources		157,560	84,130	87,120	92,440		
SD_PC_1617_G2 - New Queue Management System for Campus East R	5	3,600	3,600	3,600	-,	42004/7600	Annual bill has been paid
SD_PC_1617_G3 - Upgrade to the Lagan 3C System	5	1,500	0	0		42004/7600	
Head of Policy & Culture		5,100	3,600	3,600	3,600		
CORP_1617_G1 - Single Tier State Pension – National insurance implica	5	150,000	87,500	100,000		10005/6724	
CORP_1617_G4 - Triennial pension valuation	5	107,700	62,830	71,800		10006/6724	
Corporate		257,700	150,330	171,800	193,280		
TOTAL Ongoing GROWTH		664,860	363,190	405,030	446,280		

Resources, Environment & Cultural Services - One-off GROWTH items

Description	Corporate	2016/17		Position At		Code	Comments
	Priority	£	31 Oct 16	30 Nov 16	31 Dec 16	1	
CORP_1617_OG1 - Corporate Projects	5	350,000	94,980	242,380	343,030	46097/6100	See appendix B11
CORP_1617_OG2 - Early Retirement Costs	5	100,000	100,000	100,000	100,000	14017/6775	Used to fund redundancy costs
Corporate		450,000	194,980	342,380	443,030		
FO_RES_1617_OG1 - Hatfield Town Centre renovation	4	30,000	23,040	16,390	17,590	46097/6770	Work ongoing
FO_RES_1617_OG2 - Hatfield Town Centre renovation - fees	4	30,000	0	16,390	17,590	46097/6770	Work ongoing
FO_RES_1617_OG3 - Single Person Discount (SPD) review across Herts	5	5,000	500	500	500	46080/7709	
Head of Resources Total		65,000	23,540	33,280	35,680		
TOTAL One-Off GROWTH		515.000	218.520	375.660	478.710		

Resources, Environment & Cultural Services - SAVINGS & Efficiencies

Description	Corporate	2016/17		Position At		Code	Comments
	Priority	£	31 Oct 16	30 Nov 16	31 Dec 16		
CORP 1617 EFF3 - Restructure services		(300.000)	0	0	0	твс	Factored as part of the salaries risks and opps report
Total Corporate One-Off Efficiencies	,	(300,000)	0	0	0	TBC	ractored as part of the salaries risks and opps report
Total Golpolate Gild Gil Eliteloliside		(555)555)	5	9	-		
FO_ENV_1617_EFF2 - Car Park income	4	(90,000)	(45,000)	(60,000)	(67,500)	82002/6050/6052/6054	An additional £45k has been added to the forecast outturn
FO_ENV_1617_EFF3 - Alternative Financial Model income	2	(30,000)	0	0	0	82008/6480	Will not be known until year end
FO_ENV_1617_EFF4 - Recycling Bank Emptying Scheme	2	(15,000)	(7,500)	(10,000)	(11,250)	50002/6481	
FO_ENV_1617_EFF5 - Southway Cemetery Mausoleum	5	(14,000)	(3,750)	(6,550)	(7,950)	82060/6486	
FO_ENV_1617_EFF6 - Dog Control costs	2	(12,400)	(6,200)	(8,270)	(9,300)	50002/6484	
FO_ENV_1617_EFF7 - Rental Income for use of Tewin Road depot	5	(7,500)	(7,500)	(7,500)	(7,500)	82402/6499	
Head of Environment		(168,900)	(69,950)	(92,320)	(103,500)		
50 D50 444 54 D 11 11 11 4011 A	_	(476.650)					
FO_RES_1617_E1 - Rationalisation of Office Accommodation	5	(176,650)	(88,330)	(117,770)		Various/7720/7723	
FO_RES_1617_E2 - Rationalisation of Office Accommodation	5	(115,100)	(57,550)	(76,730)	***************************************	46097/7720	
FO_RES_1617_E3 - Estates income - commercial and garage portfolio	4	(70,000)	(52,500)	(52,500)	,,	Various/Various	Income on target - bills charged quarterly
FO_RES_1617_E4 - Estates income - Hatfield Town Centre flats	4	(50,000)	(37,500)	(37,500)		82402/6770	Income on target - bills charged quarterly
FO_RES_1617_E5 - Provision of Services to Broxbourne Borough Counc	5	(50,000)	(25,000)	(33,330)	4. //	Various/6747	
FO_RES_1617_E6 - External Audit Fees	5	(20,000)	(10,000)	(13,330)	( -77	46066/6721	
Head of Resources		(481,750)	(270,880)	(331,160)	(391,320)		
SD PC 1617 EFF2 - Complete a service review	5	(20,000)	(11,670)	(13,330)	(15,000)	10001/5/6/7602	
SD_PC_1617_EFF3 - Finesse Efficiency Savings	1	(16,000)	(9,330)	(10,670)	(12,000)	46068/6416	
SD_PC_1617_EFF4 - Netcall Telephonetics Project	5	(12,500)	(7,290)	(8,330)		50002/7600	
Head of Policy & Culture		(48,500)	(28,290)	(32,330)	(36,380)		
		(000 450)	(250 420)	(455.040)	(524 200)		
TOTAL EFFICIENCIES		(999,150)	(369,120)	(455,810)	(531,200)		

Public Protection, Planning and Governance - Ongoing GROWTH items

Description	Corporate	2016/17		Position At		Code	Comments
	Priority	£	31 Oct 16	30 Nov 16	31 Dec 16		
GOV_GOV_1617_G1 - Governance Services Review	5	8,770	5,120	5,850	6,580	10001/7301	
GOV_GOV_1617_G2 - PSN Requirements - implications for mer	5	6,000	420	420	420	42023/6311	
Head of Law & Administration		14,770	5,540	6,270	7,000	='	
SD_PLA_1617_G1 - Economic Development Costs	4	15,000	1,520	1,790	4,200	46097/6019	
Head of Planning		15,000	1,520	1,790	4,200	-	
TOTAL Ongoing GROWTH		29,770	7,060	8,060	11,200		

Resources, Environment & Cultural Services - One-off GROWTH items

Description	Corporate	2016/17		Position At		Code	Comments
	Priority	£	31 Oct 16	30 Nov 16	31 Dec 16		
SD_PLA_1617_OG1 - Local Plan & CIL Examinations	2	120,000	24,700	30,020	30,020	46097/6012	
SD_PLA_1617_OG2 - Local Development Framework	2	80,000	69,880	80,000	80,000	46100/6012	
SD_PLA_1617_OG3 - WGC Estate Management Scheme	2	40,000	0	0	0	46080/6013	
Head of Planning		240,000	94,580	110,020	110,020		
TOTAL One-Off GROWTH		240,000	94,580	110,020	110,020		

Public Protection, Planning and Governance - SAVINGS & E		004047		D		0.1.	
Description	Corporate	2016/17		Position At		Code	1
	Priority	£	31 Oct 16	30 Nov 16	31 Dec 16		
							Г
GOV_LA_1617_EFF1 - Room Hire	5	(11,250)	(6,560)	(7,500)	(8,440)	26003/7306	
Head of Law & Administration		(11,250)	(6,560)	(7,500)	(8,440)		ı
							1
SD_PLA_1617_EFF1 - Review following replacement of Fastsuit	5	(60,130)	(35,080)	(40,090)	(45,100)	10001/5/6/6013	
FO_PLA_1617_EFF3 - Car park resurfacing at Sherradswood	2	(1,000)	(580)	(670)	(750)	24002/6082	ı
FO_PLA_1617_EFF4 - Car park resurfacing at Mardley Heath	2	(1,000)	(580)	(670)	(750)	24028/6082	ı
Head of Planning		(62,130)	(36,240)	(41,430)	(46,600)		
TOTAL EFFICIENCIES		(73,380)	(42,800)	(48,930)	(55,040)		

Housing and Communities - Ongoing GROWTH items

nousing and communities - Ongoing GROWTH items							
Description	Corporate	2016/17		Position At		Code	Comments
	Priority	£	31 Oct 16	30 Nov 16	31 Dec 16		
i							
SD_HC_1617_G1 - Landlord Accreditation Scheme funding support	1	8,830	5,150	5,890	6,620	82004/6025	
Head of Housing & Community		8,830	5,150	5,890	6,620		
	•						
TOTAL Ongoing GROWTH		8,830	5,150	5,890	6,620		

Housing	and Communities	- CAVINGS	9 Efficiencies
Housing	and Communities	SAVINGS	& Efficiencies

Description	Corporate	2016/17		Position At		Code	Comments
	Priority	£	31 Oct 16	30 Nov 16	31 Dec 16		
SD_HC_1617_EFF1 - Houses of Multiple Occupation mandatory lice	1	(27,700)	(27,700)	(27,700)	(27,700)	82002/6025	
SD_HC_1617_EFF2 - Housing Needs	3	(34,000)	(19,830)	(22,670)	(25,500)	46068/6204	
SD_HC_1617_EFF4 - CCTV	1	(2,000)	(1,170)	(1,330)	(1,500)	24035/6608	
Head of Housing & Community		(63,700)	(48,700)	(51,700)	(54,700)		
	l [						
TOTAL EFFICIENCIES		(63,700)	(97,400)	(103,400)	(54,700)		

#### RISK and OPPORTUNITIES SUMMARY - as at 31 December 2016

Type of Variance	Risks	Opportunities	Directorate	Comments
One Off		53,720	Corporate	Investment Interest - above budget interest has been received in the first 9 months of the year and as balances continue to be high. This may change depending on the proportional split with the HRA.
			Public	
One Off		34 002	Protection,	Planning Fee income - Higher total income as 16/17 actual includes £31k fees relating to prior year.
0.10 0.11		0.,002	Planning and	The state of the s
2 200			Governance	
One Off			Corporate	Salaries - Under spend year to date (net of £300k restructure savings)
Total One Off	0	-,-	D	
Potentially Ongoing		42,257	Resources, Environment & Cultural Services	Penalty Charge Notices Income - demand higher than budgeted level
Potentially Ongoing		29,653	Resources, Environment & Cultural Services	Garages & Weltech Income - Rental occupancy higher than budget year to date
Potentially Ongoing		19,034	Corporate	Car allowances - demand led
Potentially Ongoing	(26,284)		Resources, Environment & Cultural Services	Campus West - all high risk areas due to demand led nature of the business
Current Total Ongoing	(26,284)	90,944		
Grossed Up Ongoing	(35,045)	121,259		
Grand Total		203,190		Net potential favourable movement to current forecast position
Profiling		,	Corporate	Utilities - This will likely be used through the winter months
Profiling		72,031	Corporate	Outside Printing
Profiling		63,005	Public Protection, Planning and Governance	Planning Policy - Spend on local plan will increase as the year goes on and consultations take place.
Profiling		61,841	Resources, Environment & Cultural Services	Penalty Charge Notices Contractors Fees
Profiling		39,157	Resources, Environment & Cultural Services	Recycling Credits & Sales Income
Profiling		34 880	Public Protection, Planning and Governance	Postal Charges
Profiling		22,281	Resources, Environment & Cultural Services	Recycling Contract Payments excluding Serco.
Profiling		12,561	Resources, Environment & Cultural Services	Estates Income - This is likely to improve as with previous years due to the sale of freehold reversions
Profiling	(26,154)		Resources, Environment & Cultural Services	Cemeteries Burial Income - higher demand in winter months
Total Profiling	(26,154)	423,586		
Projected Year End Impact	0	0		

#### BUDGET RISK and ACTIVITY MONITORING STATEMENT - as at 31 December 2016 for CORPORATE BUDGETS

			Full	Year		,	ear to dat	е		
ltem	Risk Consideration	Head of Service	Current Budget 2016/17 £	Forecasted Outturn 2016/17	Year to date Current Budget £	£	as % of	Variance to ye date current to Brackets = ad No brackets = £	oudget Iverse	Action / comments
Investment interest	This budget is affected by variations in interest rates and capital spending and receipts	Tim Neill	328,055	328,055	246,040	299,760	91.38%	53,720	21.83%	
Outside Printing	Concern expressed on unit costs, fifth year of new contract arrangements	Paul Underwood	193,260	193,260	144,945	72,914	37.73%	72,031	49.70%	
IT Consumables	Costs quickly spiral & can lead to budget pressures.	All	23,450	23,450	17,587	6,769		10,818		Saving used to fund increased photocopying costs
Car Allowances	Demand Led	All	117,810	117,810	88,357	69,324	58.84%	19,034	21.54%	
Salaries & agency (General Fund) (excludes wages and other employee costs)	Members agree staffing structure, National Pay awards agreed after budget set. No control over costs like National Insurance Contributions	All	10,926,640	10,911,620	8,194,980	7,865,730	71.99%	329,250	4.02%	
Utilities - Electricity	Subjected to market influences although existing contract was renewed October 2012 through LASER group	All	309,170	309,170	191,043	169,546	54.84%	21,497	11.25%	
Utilities - Gas	Subjected to market influences although existing contract was renewed October 2012 through LASER group	All	220,990	220,990	133,141	36,817	16.66%	96,324	72.35%	

			Ful	l Year			Year to c	late		
					Year	Act	tual	Variance to yea		
	Risk	Head	Current	Forecasted			as % of	date current bu		
Item	Consideration	of Service	Budget 2016/17	Outturn 2016/17	Current Budget	£	Current budget	Brackets = adverse No brackets = favourable £ %		Action / comments
		Service	2010/17 £	£	£		2016/17			
Software purchases	Constant update of existing packages and increasing costs of maintenance.	Tim Neill	400,000	400,000	325,125	326,131	81.53%	(1,006)	(0.31%)	
Charges	New technology leading to increased costs. Usage control	Tim Neill	168,000	168,000	126,000	127,294	75.77%	(1,294)	(1.03%)	
Photocopier costs	Increased usage, additional copiers.	Tim Neill	68,650	68,650	51,487	39,532	57.58%	11,956	23.22%	Due to the timing of bills from supplier

			Full	Year		`	ear to dat	е		
Item	Risk Consideration	Head of Service	Current Budget 2016/17 £	Forecasted Outturn 2016/17	Year to date Current Budget £	Actu £	as % of Current	Variance to year to date current budget Brackets = adverse No brackets = favourable £ %		Action / comments
Recycling Credits & Sales Income	Variable budget based upon collection rates & commodity selling prices. Impact of ARRC on public.	Durk Reyner	731,400	731,400	380,095	419,252	57.32%	39,157	10.30%	Income can be at least two months behind as weights / collections confirmed with carriers.
Recycling Contract Payments excluding Serco.	Variable budget based on collection rates & commodity selling prices	Durk Reyner	25,500	25,500	19,125	(3,156)	(12.38%)	22,281	116.50%	Contractors are behind with invoicing the Council. With some bills that have been accounted for last financial year still not received.
Penalty Charge Notices - Income	Demand Led - income relation to contractors fees	Durk Reyner	255,000	255,000	191,250	233,507	91.57%	42,257	22.10%	
Penalty Charge Notices Contractors Fees	Variable budget due to demand & numbers of PCN's issued, impact of new contract, (Jan 2012)	Durk Reyner	427,920	427,920	320,940	259,099	60.55%	61,841	19.27%	
Parking Fee Income	Demand led, impact of ANPR system & competition from other providers.	Durk Reyner	1,035,760	1,035,760	763,170	765,203	73.88%	2,033	0.27%	
Season Ticket Income	Demand led	Durk Reyner	272,520	272,520	204,390	210,551	77.26%	6,161	3.01%	
Cemeteries - Burial Income	Demand led budget, competition from local crematorium	Durk Reyner	173,020	173,020	129,765	103,611	59.88%	(26,154)	(20.15%)	

			Full	Year		Y	ear to dat	е		
ltem	Risk Consideration	Head of Service	Current Budget 2016/17 £	Forecasted Outturn 2016/17	Year to date Current Budget £	Actua £	as % of Current	Variance to year to date current budget Brackets = adverse No brackets = favourable £ %		Action / comments
Estates - Rental Income	Estimates based upon 95% occupancy. Impact on revenue budget if economy goes into recession.	Tim Neill	2,437,880	2,437,880	2,402,975	2,415,536	99.08%	12,561	0.52%	
General Fund Garages - Income	Demand led - budget includes 5% void rate.	Tim Neill	2,159,270	2,159,270	1,619,453	1,615,617	74.82%	(3,836)	(0.24%)	
Weltech - Income	Effect of economical downturn - budget includes 12.5% void rate.	Tim Neill	402,530	416,780	297,637	345,376	85.80%	47,739	16.04%	Occupancy in December 97.42% - target is 87.5%
Planned Maintenance Programme	Delivery of the programme as priorities change.	Tim Neill	246,490	246,490	184,870	167,808	68.08%	17,062	9.23%	

			Full	Year			Year to d	ate		
Item	Risk Consideration	Head of Service	Current Budget 2016/17 £	Forecasted Outturn 2016/17	Year to date Current Budget £	£	as % of Current budget 2016/17	Variance to ye date current b Brackets = ad No brackets =	udget verse	Action / comments
Campus West - Employee Costs (including salaries and wages)	If staff are not multi-functional very easy to overspend in peak usage times.	Paul Underwood	1,316,940	1,316,940	987,705	991,599	75.30%	(3,894)	(0.39%)	
Campus West - Catering Income	Demand led, affected by price weather & programme of events.	Paul Underwood	688,360	688,360	465,469	450,017	65.38%	(15,452)	(3.32%)	Increase of £71,515 on actual in December 2015 £378,502
Campus West - Food & Beverage Supplies	Demand led and potential stock control issues	Paul Underwood	327,240	327,240	221,280	225,339	68.86%	(4,059)	(1.83%)	
Campus West - Cinema Income	Demand led, affected by price weather & programme of events.	Paul Underwood	967,180	874,630	637,860	608,182	62.88%	(29,678)	(4.65%)	Increase of £131,307 on actual in December 2015 £476,875
Campus West - Film Hire	Programme of events to fulfil community expectations not necessarily to maximise income	Paul Underwood	439,190	439,190	320,301	289,351	65.88%	30,950	9.66%	
Campus West - Rollercity Income	Demand led, affected by price weather & programme of events.	Paul Underwood	347,610	347,610	247,116	237,912	68.44%	(9,204)	(3.72%)	Reduction of £35,404 on actual in December 2015 £273,316
Campus West - Soft Play Income	Demand led, affected by price weather & programme of events.	Paul Underwood	172,630	172,630	120,686	113,946	66.01%	(6,740)	(5.58%)	Increase of £2,096 on actual in December 2015 £111,850
Campus West - Panto Income	Demand led, affected by price weather & programme of events.	Paul Underwood	120,000	120,000	117,815	117,815	98.18%	0	0.00%	The pantomime is expected to post a small loss
Campus West - Panto costs	Production costs for putting on the annual pantomime	Paul Underwood	92,550	130,000	122,082	122,082	131.91%	0	0.00%	The pantomime is expected to post a small loss
Campus West - Other Income	Demand led, affected by price weather & programme of events.	Paul Underwood	303,970	303,970	234,630	243,846	80.22%	9,215	3.93%	
Campus West - Equipment purchase	Used for responsive and planned purchases	Paul Underwood	90,000	90,000	67,500	64,923	72.14%	2,577	3.82%	

# BUDGET RISK and ACTIVITY MONITORING STATEMENT - as at 31 December 2016 for Public Protection, Planning and Governance

			Full	Year	Year to date					
					Year	Act	tual	Variance to y	ear to	
	Risk	Head								
Item	Consideration	of	Budget	Outturn	Current	£		Brackets = adverse No brackets = favourable		Action / comments
		Service	2016/17	2016/17	Budget		•	No brackets :		
			Ł	Ł	Ł		2016/17	Ł	%	
Local Land Charges Income	Demand led - Currently housing market in recession.	Margaret Martinus	81,730	81,730	61,297	67,326	82.38%	6,029	9.83%	
Postal Charges	Prices governed by PO new pricing policies on size & weight impacted on the authority	Margaret Martinus	174,000	174,000	130,500	95,611	54.95%	34,889	26.73%	Due to the timing of bills from supplier

# BUDGET RISK and ACTIVITY MONITORING STATEMENT - as at 31 December 2016 for Public Protection, Planning and Governance

			Full	Year		)	ear to date	•		
ltem	Risk Consideration	Head of Service	Current Budget 2016/17 £	Forecasted Outturn 2016/17	Year to date Current Budget £	£	as % of Current	Variance to year to date current budget Brackets = adverse No brackets = favourable £ %		Action / comments
Planning Fees Income	Demand Led	Colin Haigh	572,410	572,410	429,307	463,309	80.94%	34,002	7.92%	
Building Control Expenditure	Service is ring-fenced current balance is a deficit of £252k.	Colin Haigh	374,880	374,880	289,652	480,340	128.13%	(190,687)		Building Control is currently in a period of transition to a new company comprised of seven Hertfordshire boroughs
Building Control Income		Colin Haigh	376,650	376,650	282,488	465,510	123.59%	183,023	64.79%	Building Control is currently in a period of transition to a new company comprised of seven Hertfordshire boroughs
Planning Policy - Project expenditure	Incinerator appeal - spiralling legal costs	Colin Haigh	133,990	133,990	100,492	30,015	22.40%	70,477	70.13%	
Planning Policy Local Development Framework	Unknown costs of enquiry consultation period extended Scheme costs extended to future years	Colin Haigh	98,790	98,790	74,093	81,565	82.56%	(7,472)	(10.09%)	

Department	1-30 Days Overdue	31-60 Days Overdue	61-90 Days Overdue	91-365 Days Overdue	365 Days Overdue	Total Outstanding
Community & Environmental Services	5,000.00	581.40	397.80	0.00	0.00	5,979.20
Environmental Health	1,670.00	185.00	1,195.84	65.00	1,740.08	4,855.92
Planning Department	30,789.29	4,313.99	746.56	804.50	359.04	37,013.38
Cemetery Services	-2,150.00	7,406.20	1,200.00	12,785.00	2,705.00	21,946.20
Parking Services	320.00	24.00	0.00	0.00	150.00	494.00
Landscape & Ecology	0.00	0.00	0.00	-47.88	-32.10	-79.98
Recycling & Contract Services	141,954.91	4,792.80	3,515.60	6,297.15	5.50	156,565.96
Housing & Community Services	1,500.00	0.00	295.00	803.57	242.37	2,840.94
Rental Deposit Scheme	1,541.64	7,146.92	900.00	16,184.28	4,908.01	30,680.85
Campus West Entertainment	1,640.50	2,213.05	1,168.39	0.25	0.00	5,022.19
Mill Green Museum	1,378.86	890.00	0.00	0.00	0.00	2,268.86
Accounting Services	-218.00	-7,455.42	22,579.13	33,775.75	12,570.89	61,252.35
Benefits	141,727.81	0.00	0.00	280.00	0.00	142,007.81
Financial Management	0.00	6,609.97	0.00	3,154.00	0.00	9,763.97
Insurance	103.83	-31.60	207.25	884.02	210.52	1,374.02
Piper Alarm	14,802.38	0.00	0.00	1,784.38	-84.12	16,502.64
Shops/Units/Leases	399,021.27	21,496.15	6,416.32	44,492.10	25,054.19	496,480.03
Weltech Business Centre	3,609.99	0.00	989.24	1,391.28	-46.26	5,944.25
General fund garages	107,859.14	154.40	-699.11	5,644.04	32,252.05	145,210.52
	850,551.62	48,326.86	38,912.02	128,297.44	80,035.17	1,146,123.11

Written off debt in 2015-16

Written off debt at 30th November 2016

.02	128,297.44	80,035.17	1,146,123.11
	Environmental Health		1 to write off
			3 with legal
		-118.00	
		1,740.08	
	Planning Department	359.04	1 with legal
	Cemetery Services	1,210.00	1 with legal
		1,495.00	1 arrangement to pay
		2,705.00	• •
	Parking Services	150.00	1 with legal
	Landscape Ecology	-32.10	1 credit
	Recycling & Contract Se	55.50	1
		-50.00	1 credit
	•		small balance
	•		-
	Housing & Community S	290.00	1 with legal
		-47.63	1 credit
		242.37	• •
	Rental Deposit Scheme	4,908.01	6 Housing dealing
	Accounting Services	6,802.51	2 car loans
	Ü		2 with legal
			3 Mortgage Rescue Scheme
			1 small balance
		-625.00	1 credit
		12,570.89	_
	Insurance	200.05	4 with local
	insurance		1 with legal 1 credit
			1 small balance
	•	210.52	
	•	210.32	-
	Piper Alarm	-84.12	2 credits
	Shops/Units/Leases	16,156.33	5 with legal
		1,062.00	1 HCC dispute
		9,793.42	3 arrangements to pay
		1,426.04	small balances
		-3,383.60	credits
		25,054.19	-
	Weltech Business Centre	-46.26	1 credit
	General fund garages	32,252.05	156 various

6,957.32

8,366.24

115

62

# Welwyn Hatfield Borough Council Budget Monitoring Statement

Report as at: Dec-16

## **Housing Revenue Operating Account**

Original Budget 2016/17 £	Description	Current Budget 2016/17 £	Variance to Original £	Forecast Outturn 2016/17 £	Variance to Current
	Dwelling Rents	(49,434,180)	8,000	(49,471,820)	37.640
	Non Dwelling Rents	(410,580)	0	(410,580)	0
	Charges for Services and Facilities	(1,167,970)	0	(1,233,880)	65,910
(657,500)	Leaseholders Charges for Services	(657,500)	0	(657,500)	0
	Contributions towards Expenditure	(37,910)	0	(37,910)	0
	Supporting People Contribution	(188,240)	(6,150)	(188,240)	0
	De Minimis Receipts Non Fixed Asset Capital Receipts	(8,000) 0	0	(8,000) 0	0
	Total Income	(51,904,380)	1,850	(52,007,930)	103,550
(01,002,000)	Total moonie	(01)001,000)	1,000	(02,001,000)	100,000
	Supervision and Management	3,616,320	0	3,616,320	0
	Special Services	5,073,100	(6,000)	5,073,100	0
	Depreciation (Tfr to Major Repairs & Reserve)	10,500,000	0	10,500,000	0
	Revaluation Gain Debt Management Expenses	(24,000,000)	0	(24,000,000)	0
	Sums directed by Secretary of State	46,570 100,000	0 0	46,570 100,000	0
	Repairs and Maintenance	10,987,610	0	10,852,610	135,000
	Rents, Rates, Taxes and Other Charges	420,900	(2,000)	420,900	133,000
	(Gain) or Loss on Disposals	2,500,000	(2,000)	2,500,000	0
	Increase in Provision for Bad Debts	800,000	0	350,000	450,000
10,036,500	Total Expenditure	10,044,500	(8,000)	9,459,500	585,000
490,430	HRA share of Corporate and Democratic Core	490,430	0	490,430	0
(41,375,600)	Net Cost of Services	(41,369,450)	(6,150)	(42,058,000)	688,550
	Less Interest and Non-Statutory Items:				
	Less interest and non otatatory items.				
(2,500,000)	Reversal of Gain or Loss on Disposal	(2,500,000)	0	(2,500,000)	0
6,416,370	Interest Payable and Similar Charges	6,416,370	0	6,416,370	0
	Interest Receivable	(150,050)	0	(237,890)	87,840
13,500,000	Loan Repayment (trf to Capital Adjustment Account)	13,500,000	0	13,500,000	0
3,700,000	Revenue Contribution to Capital	3,700,000	0	3,700,000	0
	Depreciation from MRA	726,720	0	726,720	0
24,000,000	Revaluation Gain	24,000,000	0	24,000,000	0
45,693,040	Total Adjustments	45,693,040	0	45,605,200	87,840
4,317,440	Surplus / (Deficit)	4,323,590	(6,150)	3,547,200	776,390
		•	•		
(9,328,560)	Opening HRA Operating Balance	(13,901,087)	4,572,527	(13,901,087)	0
4,317,440	In-year Surplus / (Deficit)	4,323,590	(6,150)	3,547,200	776,390
/E 011 120\	Closing HRA Operating Balance	(9,577,497)	4,566,377	(10,353,887)	776 200
(5,011,120)	Closing fixe Operating Balance	(9,577,497)	4,300,377	(10,333,667)	776,390
Current budget Supporting Peop	<del>-</del>				
	ant from the HCC effective Qtr 4				(6,150)
•	nt of Aids and Adaptions budget transferred to the Trus	t operations			225,000
	sed for the Aids and Adaptations budget transfer	· oporanono			(225,000)
	nces brought forward from 2015/16				4,572,527
Total current bud	dget changes			<del>-</del>	4,566,377
Forecast budge	et changes				
_	nse: Based on review of performance for last 3 years				450,000
•	le: Interest received				87,840
Warden care: Fe					43,320
Hostels: service					22,590
Hostels: tenants	•				5,000
	y void rent expenditure				32,640
_	responsive repairs				135,000
	· ·			-	
					776,390